# Ageas Pensões

# Q2 2022

The purpose of the **reo**\*(responsible engagement overlay) \* service is to engage with companies held in portfolios with a view to promoting the adoption of better environmental, social and governance (ESG) practices. The **reo**\* approach focuses on enhancing long-term investment performance by making companies more commercially successful through safer, cleaner, and more accountable operations that are better positioned to deal with ESG risks and opportunities.

# **Engagement this quarter**

Engagement	Companies Engaged	Milestones achieved	Countries covered
256	183	12	19

## **Companies engaged by region**



#### **Engagement by theme \*\***



#### Milestones achieved by theme





<sup>\*</sup> reo\* is currently applied to €1.05tn / £883bn / US\$1.16tn\* as at 31 March 2022.

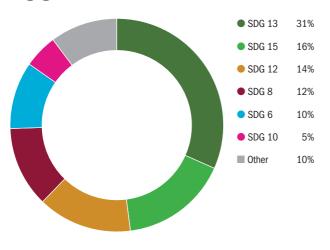
<sup>\*\*</sup> Companies may have been engaged on more than one issue.

# **Engagements and Sustainable Development Goals (SDGs)**

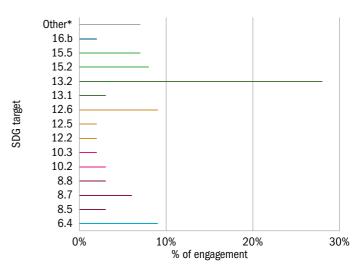
The 17 Sustainable Development Goals (SDGs) were developed by the UN and cross-industry stakeholders with a view to providing a roadmap towards a more sustainable world.

We use the detailed underlying SDG targets to frame company engagement objectives, where relevant, as well as to articulate the positive societal and environmental impacts of engagement. Engagements are systematically captured at a target level, to enable greater accuracy and achieve higher impact.

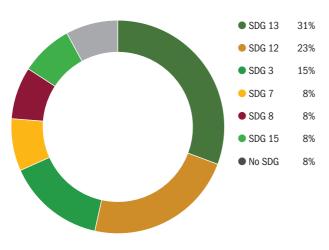
## **Engagement: SDG level**



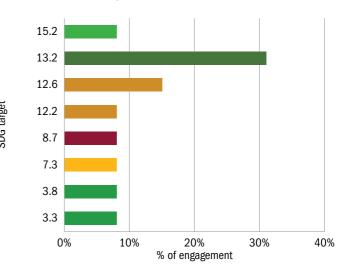
#### **Engagement: SDG target level**



#### **Milestone: SDG level**



#### Milestone: SDG target level



<sup>\*</sup>Other represents SDG targets less than 2% of the relevant SDG Goal.

#### **Engagement case studies**

Company: Bayerische Motoren Werke AG **Country:** Germany **Sector:** Consumer Discretionary **Priority Company: -ESG Risk Rating:** Response to engagement: Good Theme: Labour Standards Issue: Supply chain management and just transition at BMW SDG: 8.5 M

#### **Background**

BMW is a German car maker, and like the rest of the industry is increasingly switching to the production of electrified vehicles. As car manufacturers switch from internal combustion engine (ICE) vehicles to electric vehicles (EVs) the increased demand for minerals for EV batteries, such as cobalt, lithium and nickel, is causing many car makers to alter the structure of their upstream supply chains to secure sufficient supply. In addition, the shift from ICE to EV production has profound consequences for workers in automotive supply chains and production facilities. EV production lines are often simpler and can be automated to a higher degree. Automakers need just transition strategies to mitigate the social fallout of the EV transition.

#### Action

We visited BMW at their head office in Munich to discuss their supply chain management and just transition planning. BMW have a direct sourcing system for cobalt, lithium and nickel which improves traceability, and have well developed ESG due diligence systems. They are also investing in circularity to reduce their dependence on virgin materials by 2030. We had a tour of BMW's Munich plant to see how they are adjusting the production line to manufacture EVs. Currently they produce EVs and ICE vehicles on the same production line, but as ICE vehicles are phased out there will be a loss of certain roles. BMW are looking to retrain personnel to retain them in other roles where possible. We requested additional details, asked them to appraise how the EV transition will impact their suppliers, and pointed them to other just transition resources.

#### Verdict

BMW has been open to engagement with us on these topics. On managing the ESG risks and impacts in its upstream supply chain, we would like BMW to set a stronger upstream Scope 3 emission target, improve collaboration with peers and NGOs in sourcing regions, and establish clear responsible sourcing strategies for additional materials. On just transition, additional details on their retraining strategy and plans to support suppliers to transition are required. We believe they are ahead of their peers in these areas, particularly circular economy, and there is an opportunity for BMW to set a path for the rest of the industry to follow.

#### **Engagement case studies**

Company: Sika AG Country: Switzerland **Sector:** Materials **Priority Company: -ESG Risk Rating:** Response to engagement: Good Theme: Climate Change Issue: Net-Zero Strategy at Sika SDG: 13.2 

#### **Background**

Decarbonising the buildings and construction sector - responsible for almost 40% of global carbon emissions - will be integral to achieving a 1.5C aligned future. Sika is ideally positioned to support this drive through product reformulation and innovative technologies. Sika AG manufactures and sells speciality chemical-based products, with the majority of the company's revenue coming from the construction industry. The firm's product line includes additives for concrete, sealants for roofing and flooring, waterproofing systems, as well as light-weighted components for the automotive and wind-generation industries.

#### **Action**

Our engagement with Sika has predominately focused on its journey towards lowering carbon emissions and its approach to product stewardship. In support of the former, Sika is pushing ahead with its assessment of Scope 3 emissions. First results, using FY21 data, are likely to be published within the coming months, informing their net zero roadmap and updated emissions reduction targets. The issuer plans to announce these on its Capital Markets Day in October.

With around 65% of products bought by Sika being petroleum-based chemicals, we pushed to company to commitment to a timeline to phase out fossil-based chemicals. Whilst Sika admitted this is still a long way off, R&D is going into alternative raw materials such as biowaste. Of the remaining 35% of purchased goods, the largest part is cement/cementitious products. A quick route to minimise emissions here is limiting the cement content. Sika is making headway on this, having reduced the clinker content in its mortars by around 30%.

#### Verdict

Sika continues to be open to engagement and our dialogue with the company is encouraging, particularly the work around Scope 3 assessments. The company is part of industry collaborations to develop a methodology to calculate carbon footprint of chemical products. Looking at the supplier landscape as it currently stands, this is not possible, though larger chemicals companies (especially in Europe) within the issuer's supply chain are heading in the right direction. Sika is a sustainability leader within its field, through both the management of its own environmental impacts and its product offering. Its upcoming commitment to SBTi along with the publication of its net-zero roadmap will further bolster this claim.

# **Appendix**





































SDG	Target	Target Summary
■ SDG2	2.1	End hunger and ensure access to safe and nutritious food
■ SDG2	2.2	End all forms of malnutrition, particularly for children and women
■ SDG3	3.3	End AIDS, TB, malaria and other water-borne and communicable diseases
■ SDG3	3.8	Access to medicines and health-care
■ SDG3	3.9	Reduce deaths and illnesses from pollution and contamination
SDG5	5.1	End all forms of discrimination against women and girls
■ SDG5	5.5	Ensure full equality of opportunity for women, including at leadership levels
SDG6	6.1	Achieve universal access to safe & affordable drinking water
SDG6	6.4	Increase water-use efficiency to address water scarcity
■ SDG6	6.5	Implement water resource management at all levels
SDG7	7.2	Substantially increase the global share of renewable energy
SDG7	7.3	Double the global rate of improvement in energy efficiency
■ SDG8	8.2	Achieve greater productivity through innovation.
■ SDG8	8.4	Improve resource efficiency and prevent environmental degradation
■ SDG8	8.5	Achieve full and productive employment for all
■ SDG8	8.7	Eradicate forced labour, modern slavery & human trafficking
■ SDG8	8.8	Protect and promote safe working environments for all workers
■ SDG9	9.4	Upgrade and retrofit industries to increase sustainability
■ SDG10	10.1	Achieve a higher rate of income growth for the bottom 40%
■ SDG10	10.2	Empower and promote inclusivity for all
■ SDG10	10.3	Ensure equal opportunity and legislation for all
SDG11	11.4	Strengthen efforts to safeguard the world's natural heritage
SDG12	12.2	Sustainably manage and make efficient use of natural resources
■ SDG12	12.4	Manage chemical usage and waste throughout their life cycle
■ SDG12	12.5	Reduce waste through prevention, reduction, recycling and reuse
■ SDG12	12.6	Encourage companies to adopt sustainable practices and enhance ESG reporting
■ SDG12	12.c	Removal of market distortions such as fossil-fuel subsidies
■ SDG13	13.1	Strengthen adaptive capacity to climate-related events

# **Appendix (continued)**







































SDG	Target	Target Summary
■ SDG13	13.2	Integrate climate change plans into policies and strategies
SDG14	14.1	Prevent and reduce marine pollution of all kinds
SDG15	15.1	Ensure sustainable usage of terrestrial freshwater ecosystems
■ SDG15	15.2	Promote the implementation of sustainable management of forests
■ SDG15	15.5	Take urgent action to reduce degradation of natural habitats
■ SDG16	16.b	Promote non-discrimination laws for sustainable development

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